

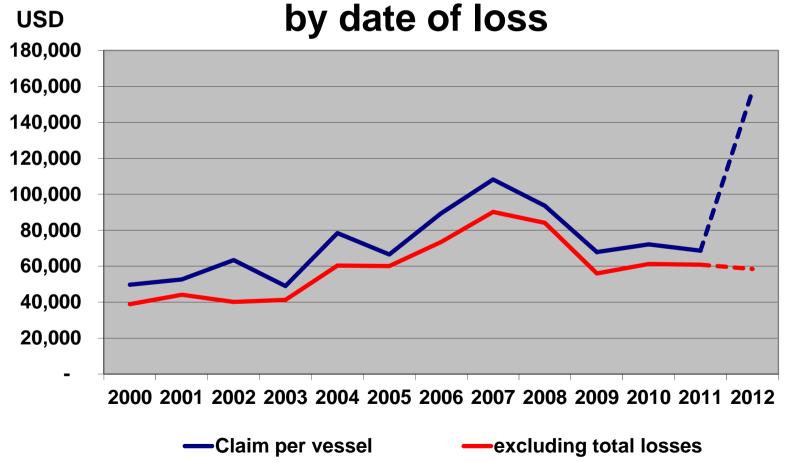


Are claims cost out of control?



# By Cefor 30.06.2012 - NO (apart from Costa Concordia

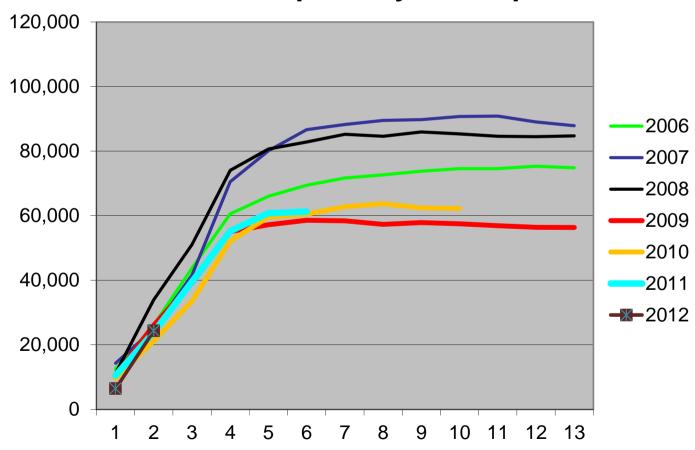
# Claim cost per vessel (incl. IBNR) by date of loss





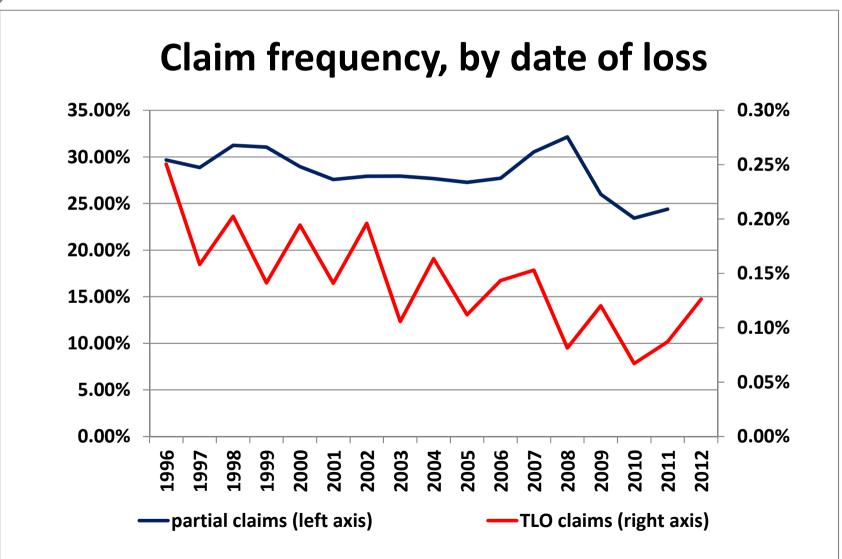
# By Cefor 30.06.2012 - NO

# Claim per vessel (excl. total losses) - accumulated quarterly development





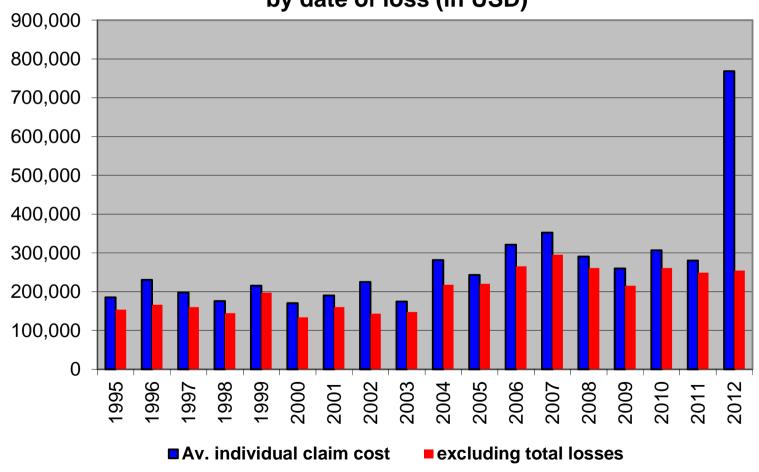
### By Cefor 30.06.2012 (claims are not out of control)





## By Cefor 30.06.2012 - Yes (Costa Concordia + 5)

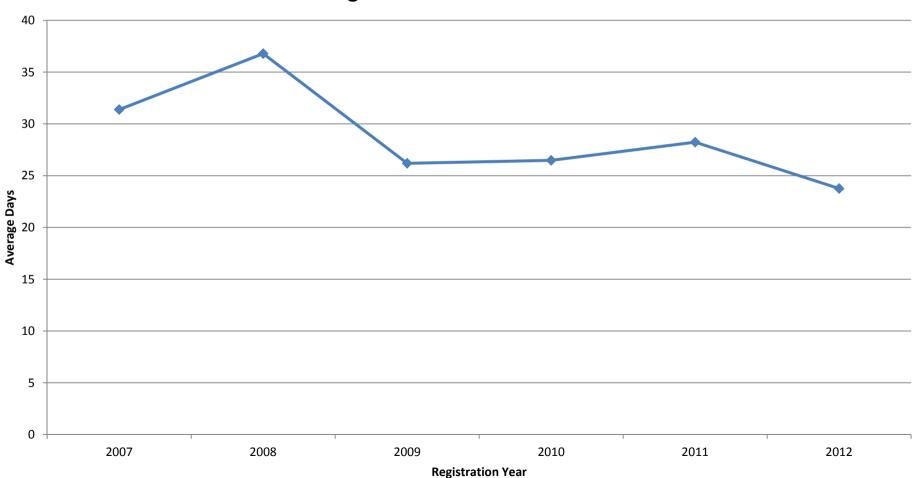
# Average claim cost per individual claim, by date of loss (in USD)





#### LATE NOTIFICATION - YES

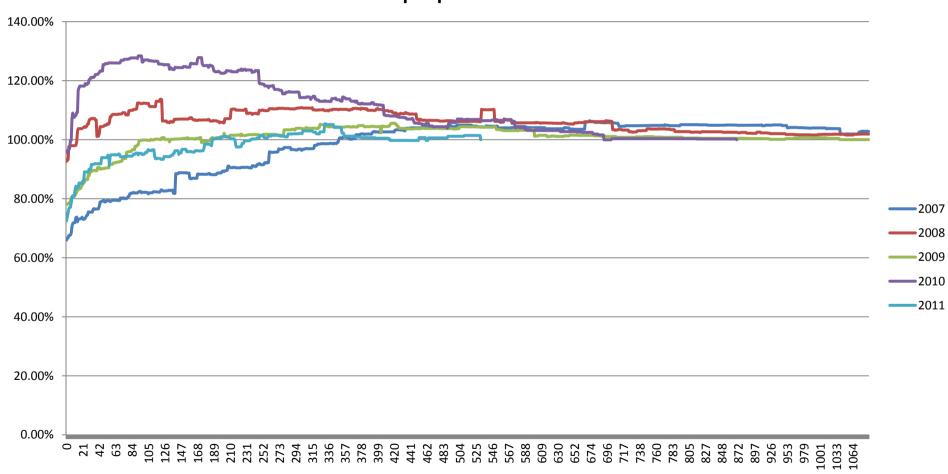
# **H&M Average Notification Time Excluding Claims Notified after 2 Years**





#### NHC H&M Claims Estimates - No

### H&M Claim Estimates as Percent of Final Claim Cost Split per Claim Year





#### ARE CLAIMS COST OUT OF CONTROL?

#### Out of control WHEN?

- Initially?
- Underway?
- When owners are presenting the claim?
- When there are "disagreements"?
- Initially Costs are definitely out of control when the incident occurs / or out of our control at time of notification
- Underway How can Claims handling improve claims control?
- At the adjustment Will owners claim be a surprise?
- Disagreements Should we settle earlier, should we trust owners more?



#### ARE CLAIMS COST OUT OF CONTROL?

#### Summary

- Early Notification
- Contingency at claims leader
- Competent claims handlers and adjusters
- Competent surveyors, lawyers, experts
- Communication, handle conflicts that may occur



