



# Challenges for insurers with emerging markets and a new set of rules



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# Global Economy

# GDP Growth Projections

|                    | <u>2011</u> | <u>2012</u> |
|--------------------|-------------|-------------|
| World              | 4.0%        | 4.0%        |
| Advanced Economies | 1.5%        | 1.9%        |
| Emerging Economies | 6.4%        | 6.1%        |

# GDP Growth Projections

|                    | <u>2011</u> | <u>2012</u> |
|--------------------|-------------|-------------|
| Advanced Economies | 1.5%        | 1.9%        |
| – U.S.             | 1.5%        | 1.8%        |
| – Euro             | 1.6%        | 1.1%        |
| – Japan            | -0.5%       | 2.3%        |
| – U.K.             | 1.1%        | 1.6%        |
| – Canada           | 2.1%        | 1.9%        |

# GDP Growth Projections

|                    | <u>2011</u> | <u>2012</u> |
|--------------------|-------------|-------------|
| Emerging Economies | 6.4%        | 6.1%        |
| – China            | 9.5%        | 9.0%        |
| – India            | 7.8%        | 7.5%        |
| – Russia           | 4.6%        | 4.4%        |
| – Latin America    | 4.5%        | 4.0%        |

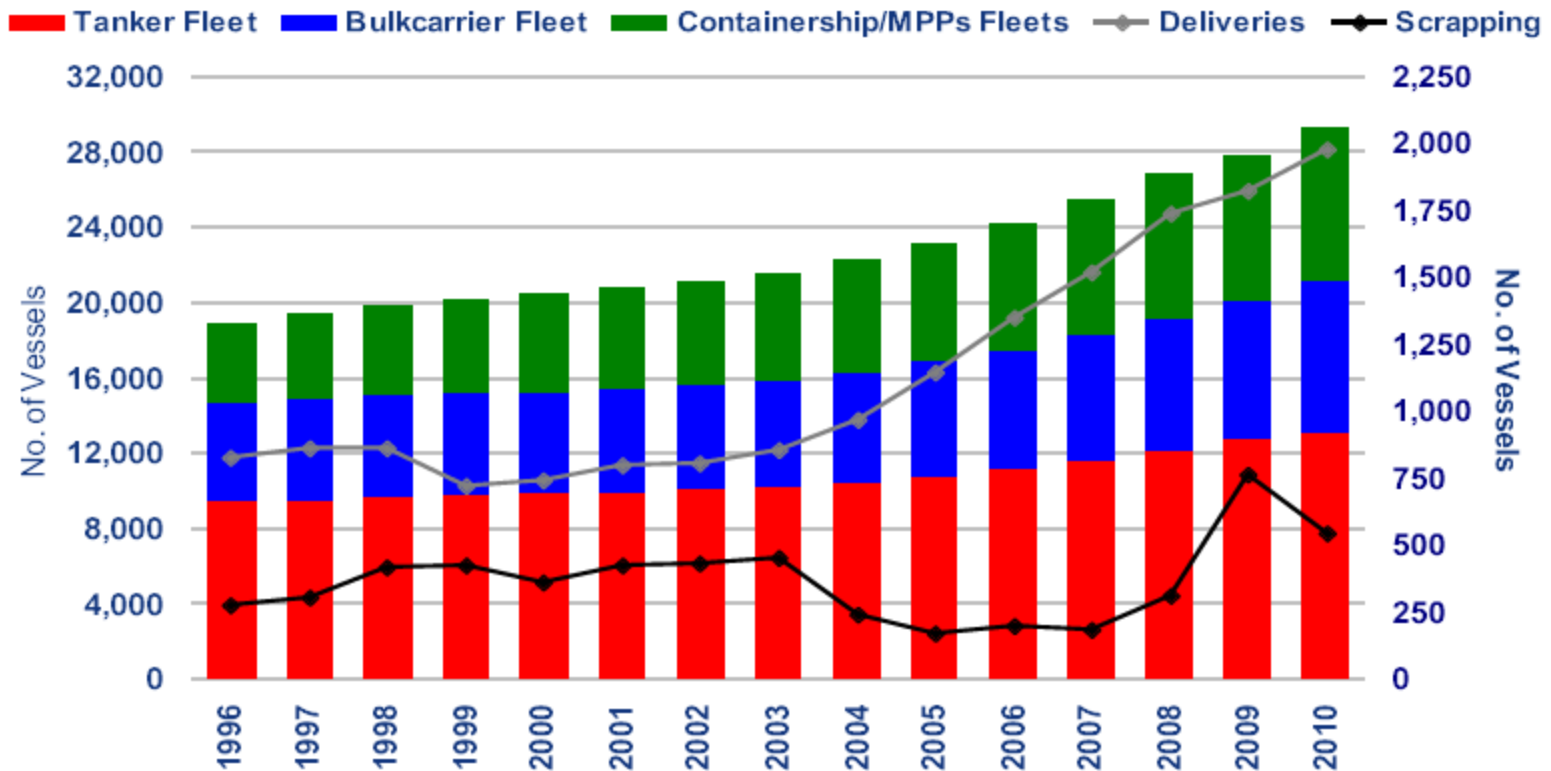
# World Trade

|                                 | <u>2011</u> | <u>2012</u> |
|---------------------------------|-------------|-------------|
| World Trade Volumes             | 7.5% ↓      | 5.8% ↓      |
| Advanced Economies              | 5.9% ↓      | 4.0% ↓      |
| Emerging & Developing Countries | 11.2% →     | 8.1% ↓      |



# The Shipping Industry

# Tanker, Bulkcarrier, Containership and Multipurpose Fleets





# Average Earnings



# Economic Outlook

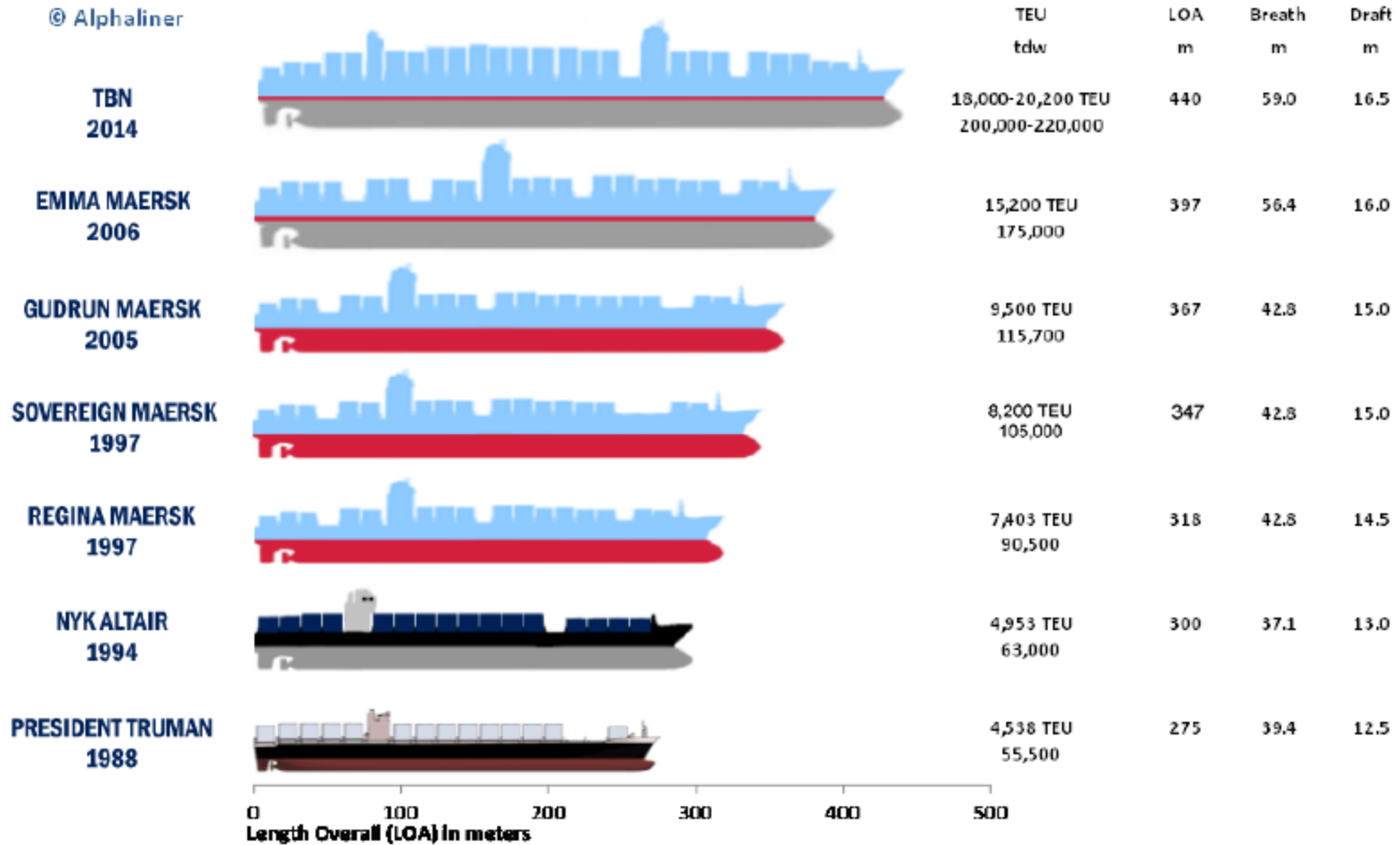
“The main carriers operating margins have slipped this year and poor operating conditions experienced these days could well last for two more years, given the prevailing oversupply situation.”

# Maersk 18,000 teu order may trigger new capacity race

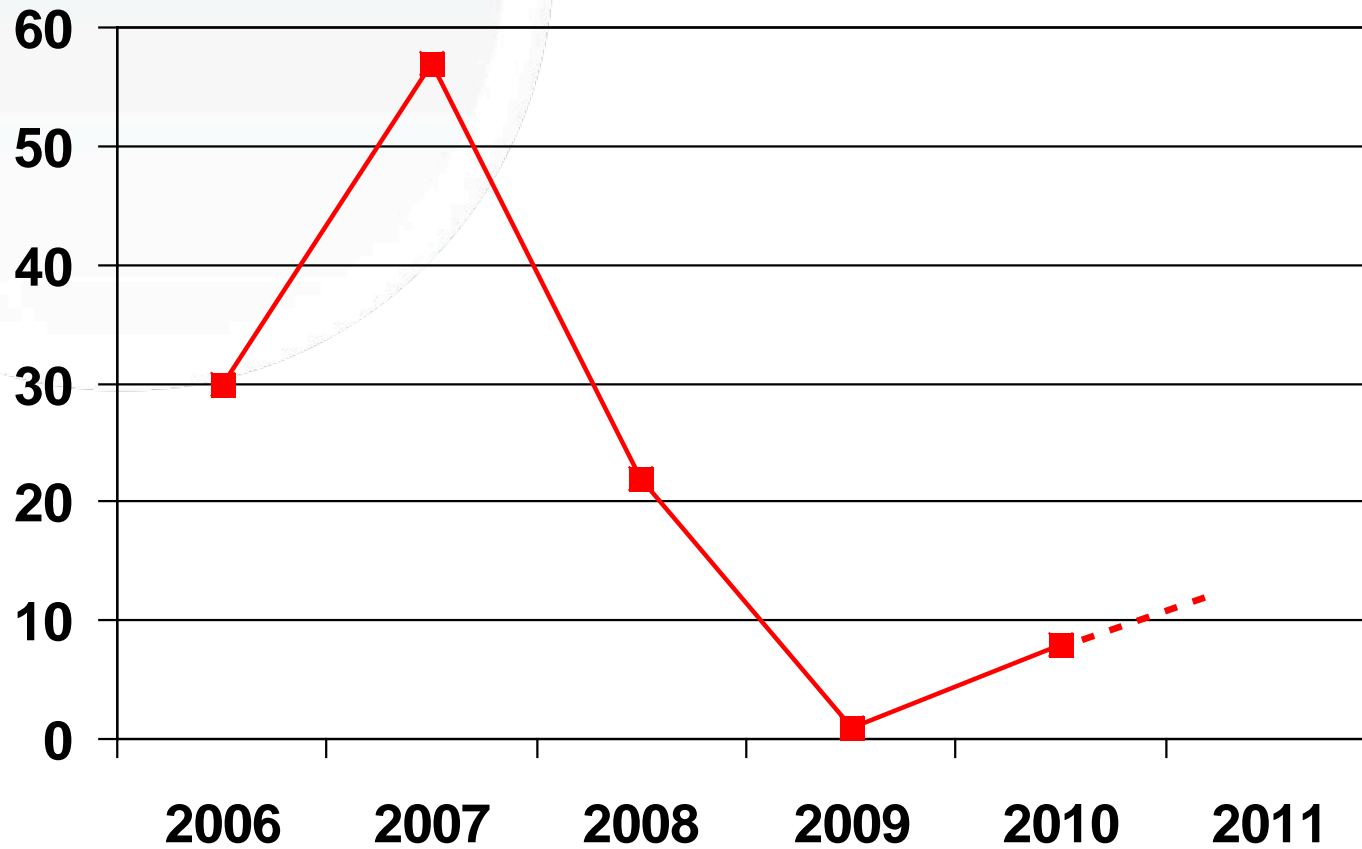
Conceptual design of a twin engine 20,000 teu ULCS



# Evolution of the world's largest containerships 1985-2011



# Containership Orders



# Challenges

- Uneven Global Growth
- Shipping Industry Not Out of the Woods Yet
- Accumulations

# Opportunities

- Brighter Economic Outlook
- Value of Goods Increasing
- Younger World Fleet
- Growing Demand in Emerging Markets



Thank you.